

THIS CERTIFIES THAT

PHAKISA HOLDINGS (PTY) LTD

Membership Number: P003

Is an Association member of

Confederation of Associations in the Private Employment Sector

For the period

March 2023 to February 2024

Members are required to comply with CAPES Code of Conduct, Constitution and Labour Legislations

Signed at: Johannesburg on 09 February 2023

Jonathan Goldberg

(CAPES CHIEF OPERATING OFFICER)